

CHECKLIST

This guidance document is to help companies understand the steps to prepare and complete the self-assessment. It is recommended that large companies begin these steps 1-2 weeks in advance to allow sufficient time to form your team and gather relevant data.

- **1. Designate a lead contact** to fill in the assessment on behalf of your company. This 1 person will lead on coordinating with other teams to gather relevant information, create and manage your company log-in to the WEPs Gender Gap Tool, complete the assessment online, and share results within the company.
- 1 **2. Identify other team members** to contribute to the assessment process. The tool covers company policies and practices related to leadership, workplace, marketplace, and community. This means you might need information from colleagues in Procurement; Human Resources; Diversity and Inclusion; Corporate Social Responsibility; Marketing; Product and Research Development, and Community or Government Relations.
- / **3. Prepare to take the assessment.** Prior to starting the assessment, download this pdf and share among your assessment team. Gather relevant data and reports to complete the assessment. Pilot companies reported an average of 2-3 hours to prepare to take the assessment.
- 4. Complete the assessment online. Use the information gathered by the 1 assessment team to fill in the online assessment. Your answers will be saved as you go, and you can always come back and complete the assessment later. Pilot companies reported an average of 2-3 hours to complete the assessment.
- 1 **5. Receive your results.** The WEPs tool platform will produce a results document that can be downloaded and shared. You can also download your company's responses to all questions. Results include an overall score, as well as progress across different approaches to women's empowerment. We encourage you to review results as a team to discuss strengths and opportunities, and to develop an action plan.
- 6. Consult relevant resources to strengthen your approach. The tool will point you to \checkmark resources that can support you in taking next steps.
- \checkmark 7. Revisit the tool to measure your progress.

Thank you for using the WEPs Gender Gap Analysis Tool on behalf of your company and for taking this critical step to address women's empowerment!

WEPs Tool: Questionnaire

1. Does your company have leadership commitment and support for gender equality and women's empowerment?

No, our company currently does not have an approach, but:

We are interested in learning more.

We plan to take steps in the next year.

Some of our country offices or business units have taken steps.

None of the above.

Yes, our company has leadership commitment or support for gender equality and women's empowerment.

Commitment

Has circulated an internal communication(s) and/or informal acknowledgement of the relevance of gender equality and women's empowerment

Has released a public written statement or commitment outlining our company's commitment to gender equality and women's empowerment (e.g. WEPs CEO Statement of Support)

Implementation

Has an organization-wide gender equality strategy that identifies specific priority areas where further improvement can be made

Has an organization-wide gender equality strategy that includes a business case or rationale for investment in gender equality

Has an organization-wide gender equality strategy that articulates the link between gender equality and other areas of corporate sustainability and business performance

Has an organization-wide gender equality strategy that was developed in consultation with employees

Has an organization-wide gender equality strategy that was developed in consultation with external stakeholders

Has an organization-wide gender equality strategy this is communicated to all employees

Advocates for gender equality and women's empowerment and promotes our company' commitment in public forums

Includes time-bound, measurable goals and targets in the strategy

Includes formal accountability mechanisms for progress and outcomes on the strategy

Transparency

Reports publicly to company stakeholders on progress made and outcomes of strategy commitments and targets

Reports to the board on progress made and outcomes of strategy commitments and targets

2. Does your company have a non-discrimination and equal opportunity policy, either stand-alone or clearly included in a broader corporate policy?

No, our company currently does not have a policy, but:

We are interested in learning more.

We plan to take steps in the next year.

Some of our country offices or business units have taken steps.

None of the above.

Yes, our company has a non-discrimination and / or equal opportunity policy

Commitm	ent
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Has a non-discrimination and equal opportunity policy

Has a non-discrimination and equal opportunity policy that was informed by internal and/or external expertise (including employees and/or trade unions).

Has a non-discrimination and equal opportunity policy that is communicated to all employees

Has a non-discrimination and equal opportunity policy that is communicated to potential employees in job applications and at the time of hiring

Implementation
The non-discrimination policy is supported by confidential grievance and resolution mechanisms
The grievance and resolution mechanism is managed by an independent third party
Our company provides training to all employees, including managers on non-discrimination and equal opportunity
Our company provides unconscious bias training to all employees
Measurement
Our company collects and analyzes sex-disaggregated data on incidents of discrimination (related to sex/gender) and corrective actions taken
Transparency
Reports publicly to company stakeholders the total number of incidents of discrimination (related to sex/gender) and corrective actions taken.
Reports to the board the total number of incidents of discrimination (related to sex/gender)

3. Does your company have an approach to ensure non-discrimination and equal opportunity in recruitment processes?

	No,	our	company	currently of	does no	ot have	an a	approach,	but:
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	We	are	interested	in	learning	more.
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- We plan to take steps in the next year.
- Some of our country offices or business units have taken steps.
- None of the above.
- **Yes**, our company has an approach to gender diversity in recruitment policies or processes.

Commitment
Has a stand-alone policy or a commitment embedded in a broader corporate policy on non-discrimination and equal opportunity, that specifically addresses gender diversity in recruitment
Implementation
Forbids inquiring about the status or plans of the following in job applications or during interview processes: marriage, pregnancy or care responsibilities
Has due diligence and remediation processes in place to identify and address violations of recruitment policies that are based on gender discrimination
Takes proactive steps to recruit women at all levels
Takes proactive steps to recruit women in traditionally underrepresented roles
Ensures gender-balanced interview panels during hiring processes
Ensures that both women and men candidates are shortlisted for interviews
Ensures job descriptions use gender neutral language and images
Measurement
Tracks employee recruitment and reasons for turnover disaggregated by sex
Transparency
Reports publicly to company stakeholders on the number and rate of new employee hires and employee turnover, disaggregated by sex

Reports to the board on the number and rate of new employee hires and employee turnover, disaggregated by sex

4. Does your company have an approach to ensure non-discrimination and equal opportunity in professional development and promotion processes?

No, our company currently does not have an approach, but:

We plan to take steps in the next year.

Some of our country offices or business units have taken steps.

None of the above.

Yes, our company has an approach to ensure gender diversity in professional development processes.

Commitment

Has a stand-alone policy or a commitment embedded in a broader corporate policy that includes professional development opportunities for women and supports the building of a pipeline of qualified women for management/ senior leadership level positions

Implementatio	n
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Offers mentoring programme(s) with specific support for women

Offers leadership coaching with specific support for women

Offers access to professional networks (internal and/or external) with specific support for women

Offers development trainings, rotational programmes, and educational opportunities with specific support for women

Offers specific programmes to build the pipeline of qualified women for management/ senior leadership level positions

Has measures in place to ensure professional development programmes are scheduled at times that accomodate the scheduling needs of both men and women (taking into consideration care responsibilities)

Measurement

Has time-bound and measurable goals and targets to build a pipeline of qualified women for management level positions

Transparency

Reports publicly to company stakeholders on the average number of training hours, disaggregated by sex and employee level

Reports to the board on the average number of training hours, disaggregated by sex and employee level

Reports publicly to company stakeholders on the total number of women, as compared to men, in management and senior leadership level positions

Reports to the board on the total number of women, as compared to men, in management and senior leadership level positions

Reports publicly to company stakeholders on the total number of employees promoted in the last year, disaggregated by sex

Reports to the board on the total number of employees promoted in the last year, disaggregated by sex

5. Does your company have an approach to ensure women and men are compensated equally?

No, our company currently does not have an approach, but:

We are interested in learning more.

We plan to take steps in the next year.

Some of our country offices or business units have taken steps.

None of the above.

Yes, our company has an approach to ensure women and men are compensated equally.

Commitment

Has a stand-alone policy or a commitment embedded in a broader corporate policy that addresses equal pay for work of equal value, aligned with national regulatory requirements and/or the ILO Convention 100 on Equal Remuneration, 1951

Implementation

Has procedures in place to remediate pay inequalities (including working with unions or staff representatives)

Assesses other financial benefits including insurance benefits, bonuses, and retirement contributions when reviewing compensation

Undertakes an objective gender pay gap audit or evaluation by internal or external parties at least every five years to ensure jobs of equal value are remunerated equally

Transparency

Publicly discloses to company stakeholders the overall ratio and ratio by employee level of basic salary and remuneration of women to men

Reports to the board the overall ratio and ratio by employee level of basic salary and remuneration of women to men

6. Does your company offer and support paid maternity leave?

No	our	comp	banv	currently	/ does	not	have	an	approa	ch.	but:
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- We are interested in learning more.
- We plan to take steps in the next year.
- Some of our country offices or business units have taken steps.
- None of the above.
- Yes, our company offers and supports paid maternity leave.

Commitment

Has a Paid Maternity Leave Policy:

Aligned with national regulatory requirements in the country it operates, but is lower than the ILO's Convention 183 on Maternity Protection of 14 weeks

Aligned with the ILO's Convention 183 on Maternity Protection of 14 weeks

Above the ILO Convention of 14 weeks paid weeks or regulatory requirements in the country it operates (whichever is higher)

Communicates maternity leave policies to all employees and notifies employees of any changes

This policy extends to employees that adopt children

Implementation
Informs employees of major changes at work while they are on leave
Provides mentorship/ succession planning before going on maternity leave
Provides financial support for replacement staff and training or support to managers supervising employees on maternity leave
Consults with female employees or conducts employee surveys to determine if maternity leave benefits meet employee needs
Measurement
Tracks the number of women who take maternity leave
Tracks the effectiveness of its approach to retain women after maternity leave
Transparency
Transparency Reports publicly to company stakeholders on the number of women that took maternity
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Transparency Reports publicly to company stakeholders on the number of women that took maternity leave and the return to work and retention rates Reports to the board on the number of women that took maternity leave and their return to work and retention rates Does your company offer and support paid paternity leave? No, our company currently does not have an approach, but:

None of the above.

7.

Yes, our company offers and supports paid paternity leave.

Commitment
Has a Paid Paternity Leave Policy:
Aligned with national regulatory requirements in the country it operates, if national provisions exist
Above regulatory requirements in the country it operates, if national provisions exist
Although no legal requirements exist in the country it operates
Communicates paternity leave policies to all employees and notifies employees of any changes
This policy extends to employees that adopt children
Implementation
Informs employees of major changes at work while they are on leave
Provides incentives to encourage men to take paternity leave
Provides mentorship/ succession planning before going on paternity leave
Provides training and support to managers supervising employees on paternity leave
 Provides training and support to managers supervising employees on paternity leave Consults with male employees or conducts employee surveys to determine if paternity leave benefits meet employee needs
Consults with male employees or conducts employee surveys to determine if paternity

Tracks the number of men who take paternity leave

Tracks the effectiveness of its approach to retain men after paternity leave

Transparency

Reports publicly to company stakeholders on the percentage of eligible male employees that took paternity leave

Reports to the board on the percentage of eligible male employees that took paternity leave

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	Does your company have an approach to support employees as parents and regivers?
	No, our company currently does not have an approach, but:
	We are interested in learning more.
	We plan to take steps in the next year.
	Some of our country offices or business units have taken steps.
	None of the above.
	Yes, our company has an approach to support employees as parents and caregivers.
	Commitment
	Has a stand-alone policy or a commitment embedded in a broader corporate policy that addresses supporting employees as parents and caregivers
	Communicates parental and caregiver benefits and services to all employees and notifies employees of any changes
	Offers parental and caregiver benefits to part-time workers
	Not Applicable: We do not have part-time workers
	Implementation
	Provides mentorship, support, or training to refresh employee skills when returning from parental leave
	Provides an option for a phased return to work after maternity or paternity leave
	Provides referrals for off-site childcare facilities that are clean and safe
	Has paid time off for breast feeding or pumping

Offers on-site childcare facilities that are clean and safe or provides child care subsidies for offsite care

Offers paid time off to attend healthcare appointments with dependents

Consults with male and female employees or conducts employee surveys to determine if parental and caregiver benefits meet employee needs

Measurement

Tracks the percentage of women and men that take advantage of parental or care benefits

Transparency

Reports publicly to company stakeholders on the total number of employees that take advantage of parental or care benefits, disaggregated by sex

Reports to the board on the total number of employees that take advantage of parental or care benefits, disaggregated by sex

9. Does your company have an approach to accommodate the work/life balance of all employees?

No, our company currently does not have an approach, but:

We are interested in learning more.

We plan to take steps in the next year.

Some of our country offices or business units have taken steps.

None of the above.

Yes, our company has an approach to accommodate the work/life balance of all employees.

Commitment
Has a stand-alone policy or a commitment embedded in a broader corporate policy that addresses work/life balance for men and women
Extends or makes arrangements to accommodate part time workers
Not Applicable: Our company does not have any part time workers
Communicates the policy to all eligible employees and notifies employees when there are changes

Implementation
Offers flextime
Offers telecommuting
Offers job sharing or part time work with benefits
Offers compressed work weeks
Offers predictable hourly shifts
Not Applicable: We only have salaried employees.
Consults with male and female employees or conducts employee surveys to determine i practices meet employee needs

Tracks the total number of employees that take advantage of flexible work benefits, disaggregated by sex (including part time workers)

Transparency

Reports publicly to company stakeholders the total number of employees that take advantage of flexible work benefits, disaggregated by sex (including part time workers)

Reports to the board the total number of employees that take advantage of flexible work benefits, disaggregated by sex (including part time workers)

10. Does your company have an approach to ensure an environment free of violence, harassment and sexual exploitation

No , our company currently does not have an approach, b	1	No,	our	company	currently	does	not have	an	approach,	but:
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We are interested in learning more.

- We plan to take steps in the next year.
- Some of our country offices or business units have taken steps.
- None of the above.

	Yes,	our	compa	any has	an	approach	to	ensure	an	environment	t free	of	violence,	haras	sment,
and	sexu	al ex	ploitat	ion.											

Commitmen	t
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Has a stand-alone policy or a commitment embedded in a broader corporate policy that states zero tolerance of all forms of violence at work (including while on business related travel and in client entertainment)

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Provides annual training on zero tolerance of all forms of violence to all employees, including sexual harassment, and engaging in acts of sexual exploitation of women and girls while on business travel

Bas confidential grievance, resolution, and non-retaliation mechanisms in place

Provides confidential support for victims of domestic violence

Requires gender-sensitive training for security personnel (including contracted staff) on procedures to respond to complaints of gender based violence or harassment

Has a process in place to monitor/ audit business travel and client entertainment expenses to detect inappropriate business expenses such as company funds being used to sexually exploit women and girls or adult "entertainment" involving nudity or lewd behavior

Measurement

Tracks the number of grievances related to workplace violence, disaggregated by sex

Transparency

Communicates publicly, or to relevant company stakeholders, our company's approach to ensuring an environment free of violence

Communicates to the board the company's approach to ensuring an environment free of violence

11. Does your company have an approach to address the specific health, safety, and hygiene needs of women at work and while commuting to work?

No, our company currently does not have an approach, but:

We are interested in learning more.

We plan to take steps in the next year.

Some of our country offices or business units have taken steps.

None of the above.

Yes, our company has an approach to address the specific health, safety, and hygiene needs of women at work and while commuting to work.

Commitment

Has health and safety protocols that include explicit reference to the health, safety, and hygiene needs of women

Im	olementation

Ensures adequate and safe toilet facilities for women that accommodate hygiene needs such as clean water and soap and disposal methods for feminine hygiene products

Regularly checks company grounds to ensure they are adequately lit and secure

Provides breastfeeding/pumping rooms that are clean and safe

Provides access to transportation to and from work and while on business travel (including in environments where public transport is unsafe or unavailable)

Provides training to staff on ergonomics, exposure to hazardous materials, and other occupational risks, taking into account the differential biological impacts of health and safety on women and men

Not applicable: Staff is not exposed to hazardous materials or other occupational risks

Provides personal protective equipment for both men and women, especially taking into consideration the needs of pregnant and nursing women

Not Applicable: Staff does not use personal protective equipment.

Consults with male and female employees to determine if health, safety, and hygiene services and protections meet employee needs

Measurement

Tracks health and safety incidents, disaggregated by sex

Transparency

Reports publicly to company stakeholders health and safety incidents, disaggregated by sex

Reports to the board health and safety incidents, disaggregated by sex

12. Does your company have an approach to promote access to quality health services that meet the specific health needs of women employees?

No, our company currently does not have an approach, but:

We are interested in learning more.

We plan to take steps in the next year.

Some of our country offices or business units have taken steps.

None of the above.

Yes, our company has an approach to promoting access to quality health services that meet the specific needs of women employees.

Commitment

Has a stand-alone policy or a commitment embedded in a broader corporate policy that recognizes the different health needs of women and men

Implementation

Provides options for private insurance packages that cover the specific health needs of women (examples include: gynecology, maternal health, reproductive health, domestic violence)

Provides onsite health services or establishes linkages with local health clinics and service providers for referral purposes, that cover the specific health needs of women (including reproductive, maternal and newborn health)

Coordinates onsite mobile clinics or screenings for employees, with health providers that are trained on women's health issues and needs

Posts health-related information in public areas in line with the local or national context,

	especially when there are public health outbreaks that can disproportionally impact women
	Consults with male and female employees to determine if health services and benefits meet employee needs
	Measurement
	Tracks the types of health services provided at the workplace and collects information on who is using the services, disaggregated by sex
	Transparency
	Reports publicly to company stakeholders on the types of health services provided and used at the workplace
	Reports to the board on health services provided and used at the workplace
13.	Does your company take proactive procurement steps to expand relationships
	h women-owned businesses in the value chain and when contracting vendors?
	No, our company currently does not have an approach, but:
[We are interested in learning more.
0	We plan to take steps in the next year.
[Some of our country offices or business units have taken steps.
[None of the above.
	Yes , our company does take proactive procurement steps to expand relationships with nen-owned businesses in the value chain and when contracting vendors.
	Not Applicable, The company does not have vendors or suppliers.
	Commitment Has a stand-alone policy or a commitment embedded in a broader corporate policy that includes proactively sourcing from women-owned business

Implementation

Has outreach initiatives to communicate procurement opportunities to women-owned businesses
Uses databases to identify women-owned businesses in the purchasing process
Sets procurement targets and/or goals for the amount and percentage spent with women-owned businesses
Participates in trade fairs that engage gender diverse suppliers
Provides training to women to complete formal bid processes
Measurement
Tracks percentage spend with women-owned businesses
Transparency
Transparency Reports publicly to company stakeholders on percentage spent with women-owned businesses

14. Does your company encourage suppliers and vendors to advance performance on gender equality?

No, our company currently does not have an approach, but:

	We	are	interested	in	learning	more.
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We plan to take steps in the next year.

Some of our country offices or business units have taken steps.

None of the above.

Yes, our company encourages suppliers or vendors to advance performance on gender equality.

Not Applicable, The company does not have suppliers or contract vendors

Commitment

Has a supplier or vendor code of conduct that explicitly states support for gender equality

Implementation
Encourages suppliers and vendors to have a gender equality strategy or policy that addresses: nondiscrimination, equal pay for equal work, and health and safety of women workers
Has robust due diligence or assessment processes for suppliers and vendors to ensure they are not causing or contributing to adverse human rights impacts, particularly for women and girls
Undertakes due diligence or assessments to identify human trafficking in its supply chain
Incorporates gender equality expectations in supplier communications
Offers independently, or as part of a business association, ongoing capacity building to suppliers and vendors to support continuous improvement on gender equality
Encourages and works with suppliers to adopt policies and practices that support quality health and hygiene for both male and female workers
Works with suppliers to develop a corrective action plan if gender equality risks or challenges arise
Measurement
Encourages suppliers to set and measure targets and benchmarks on gender equality
Transparency
Includes gender equality criteria in standard auditing protocols, supplier scorecards, or other supply chain management tools
Includes gender-specific questions in supplier self-assessments

15. Does your company have an approach to responsible marketing that considers the portrayal of gender stereotypes?

No,	our	company	currently	does	not have	an	approach,	but:

We are interested in learning more.

We plan to take steps in the next year.

Some of our country offices or business units have taken steps.

None of the above.

Yes, our company has an approach to responsible marketing that considers the portrayal of gender stereotypes.

Not Applicable, The company does not have external marketing materials

Commitment

Has a stand-alone responsible marketing policy or a commitment embedded in a broader corporate policy that addresses the portrayal of gender stereotypes

Implementation

Reviews marketing materials and tactics to protect against negative gender stereotypes

Has a marketing strategy tailored to women as a customer segment

Has a marketing approach that seeks to challenge existing gender norms and promote positive images of women and girls

Consults with focus groups to ensure marketing approaches are not perpetuating gender stereotypes

Measurement

Tracks the number of marketing complaints that relate to gender stereotyping or negative portrayals of women

Transparency

Communicates publicly to company stakeholders its commitment to not perpetuate gender stereotypes

Communicates to the board its commitment to not perpetuate gender stereotypes

16. Does your company have an approach to assess differential impacts on women and men when developing products and/or services?

No, our company currently does not have an approach, but:
We are interested in learning more.
We plan to take steps in the next year.
Some of our country offices or business units have taken steps.
None of the above.
Yes , our company assesses the differential impacts on women and men when developing products and/or services.
Not Applicable , The company does not produce consumer-facing products or services. For example: a chip for a cell phone that is not sold independently of the phone.
Commitment
Has a stand-alone policy or a commitment embedded in a broader corporate policy that ensures products and services are developed for the needs of both women and men consumers.
Implementation
Conducts market research on the specific product and/or service needs of women
Develops products and/ or services that specifically target or meet the needs of women
Considers gender differences in access to products and/or services and changes distribution models to accommodates these differences
Consults stakeholders and focus groups to continuously improve design of products and services for women
Measurement
Measurement
Measurement Tracks segmented customer data to understand women's spending patterns and needs

Transparency

Communicates publicly to company stakeholders its commitment to ensure products and services are developed with needs of women and men in mind.

Communicates to the board its commitment to ensure products and services are developed with the needs of women and men in mind.

17. Does your company have policies and processes in place to ensure the responsibility to respect the rights of women and girls in the local communities in which it operates?

	No,	our	company	currently	does	not	have	an	approach,	but:
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We are interested in learning more.

We plan to take steps in the next year.

Some of our country offices or business units have taken steps.

None of the above.

Yes, our company takes action that specifically seeks to respect the rights of women and girls in the communities in which it operates.

Not Applicable, The company does not have physical operations that impact local communities.

Commitment

Has a stand-alone policy or a commitment embedded in a broader corporate policy that addresses respecting the rights of women and girls in the communities in which it operates

Implementation

Ensures equal participation of women and men in community consultations

Has transparent community grievance and resolution mechanisms in place

Assesses differential impacts on men and women during human rights or social impact assessments

Provides gender-sensitive training to facilitators of community consultations

Tracks stakeholder engagement and participation in community consultations disaggregated by sex

Transparency

Reports publicly to company stakeholders on the percentage of operations in local community engagement, impact assessments, and/or development programs (including reporting on the use of gender impact assessments and participatory community consultation processes that include vulnerable groups)

Reports to the board on the percentage of operations with local community engagement, impact assessments, and/or development programs (including reporting on the use of gender impact assessments and participatory community consultation processes that include vulnerable groups)

18. Does your company have an approach to embed gender in corporate social responsibility activities, philanthropy, public advocacy, and partnerships?

No, our company currently does not have an approach, but:

We are interested in learning more.

We plan to take steps in the next year.

Some of our country offices or business units have taken steps.

None of the above.

Yes, our company has an approach to embed gender in corporate social responsibility activities, philanthropy, public advocacy, and partnerships.

Commitment

Has a stand-alone policy or a commitment embedded in a broader corporate policy that addresses embedding gender in corporate social responsibility activities, philanthropy, public advocacy, and partnerships

Implementation

Provides financial or pro-bono support for programmatic gender equality work at the global and/ or grassroots level

Provides financial support to civil society organizations at the global and/or grassroots level that are working to empower women and girls
Joins public advocacy campaigns and or advocates in public forums the business case for respecting and supporting the rights of women and girls
Partners with local or global organizations or other companies on gender equality and women's empowerment
Provides training to build the capacity of women entrepreneurs
Provides financial support and investment, or partners with banks and financial institutions, to provide credit and other financial services to women entrepreneurs
Advocates for the removal of legal barriers that restrict women's economic empowerment
Participates in multi-stakeholder platforms promoting the rights of women and girls
Consults with external stakeholders to understand the spectrum of opportunities to empower women and girls

Has clear goals on the impacts it is seeking to achieve for women and girls when developing and implementing community projects

Tracks the number of beneficiaries from community projects and initiatives, disaggregated by sex

Transparency

Reports publicly to company stakeholders the number of beneficiaries from community projects and initiatives, disaggregated by sex

Reports to the board the number of beneficiaries from community projects and initiatives, disaggregated by sex